

Executive Summary

INVESTOR

Capital Fence

42 North Ellicott Creek Road, Amherst, NY 14228

LOCATION

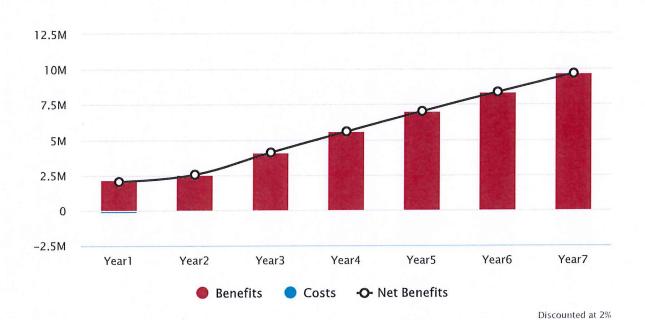
TIMELINE

7 Years

FIGURE 1

Discounted* Net Benefits for Capital Fence Warehouse/Fabricating Project by Year

Total Net Benefits: \$39,322,000



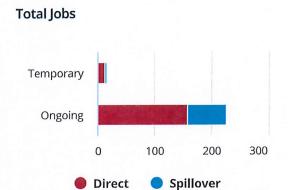
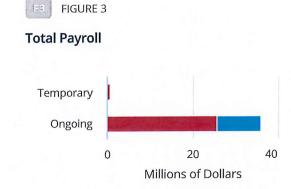


FIGURE 2



Spillover

Direct

Proposed Investment

Capital Fence proposes to invest \$2.1 million at 42 North Ellicott Creek Road, Amherst, NY 14228 over 7 years. Amherst IDA staff summarize the proposed with the following: Construction of 12,000 SF building supporting growth in fabricating and wholesale business, along with associated site improvements.

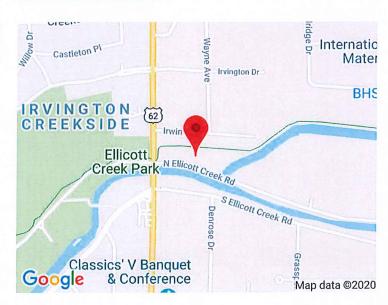
TABLE 1

Proposed Investments

| Description | Amount |
|-------------------------|-------------|
| CONSTRUCTION SPENDING | |
| | \$1,600,000 |
| OTHER SPENDING | |
| Land Costs | \$300,000 |
| FF&E | \$15,000 |
| Manufacturing Equipment | \$30,000 |
| Soft Costs | \$200,000 |
| Total Investments | \$2,145,000 |
| Discounted Total (2%) | \$2,145,000 |

F4 FIGURE 4

Location of Investment



May not sum to total due to rounding.

Cost-Benefit Analysis

A cost-benefit analysis of this proposed investment was conducted using InformAnalytics, an economic impact model developed by CGR. The report estimates the impact that a potential project will have on the local economy based on information provided by Amherst IDA. The report calculates the costs and benefits for specified local taxing districts over the first 7 years, with future returns discounted at a 2% rate.



TABLE 2

Estimated Costs or Incentives

Amherst IDA is considering the following incentive package for Capital Fence.

| Description | Nominal Value | Discounted Value* |
|---------------------------------|---------------|-------------------|
| Property Tax Exemption | \$265,000 | \$251,000 |
| Sales Tax Exemption | \$116,000 | \$116,000 |
| Mortage Recording Tax Exemption | \$11,000 | \$11,000 |
| Total Costs | \$392,000 | \$378,000 |

May not sum to total due to rounding.

^{*} Discounted at 2%

State & Regional Impact (Life of Project)

The following table estimates the total benefits from the project over its lifetime.

| Description | Direct | Spillover | Tota |
|-------------------------------------|--------------|--------------|--------------|
| REGIONAL BENEFITS | \$29,005,000 | \$11,580,000 | \$40,586,000 |
| To Private Individuals | \$28,469,000 | \$11,394,000 | \$39,863,000 |
| Temporary Payroll | \$615,000 | \$213,000 | \$828,000 |
| Ongoing Payroll | \$27,854,000 | \$11,181,000 | \$39,035,000 |
| To the Public | \$536,000 | \$186,000 | \$722,000 |
| Property Tax Revenue | \$72,000 | N/A | \$72,000 |
| Temporary Sales Tax Revenue | \$10,000 | \$3,000 | \$14,000 |
| Ongoing Sales Tax Revenue | \$454,000 | \$182,000 | \$636,000 |
| STATE BENEFITS | \$1,723,000 | \$629,000 | \$2,352,000 |
| To the Public | \$1,723,000 | \$629,000 | \$2,352,000 |
| Temporary Income Tax Revenue | \$30,000 | \$10,000 | \$40,000 |
| Ongoing Income Tax Revenue | \$1,291,000 | \$458,000 | \$1,749,000 |
| Temporary Sales Tax Revenue | \$9,000 | \$3,000 | \$12,000 |
| Ongoing Sales Tax Revenue | \$393,000 | \$158,000 | \$551,000 |
| Fotal Benefits to State & Region | \$30,728,000 | \$12,210,000 | \$42,937,000 |
| Discounted Total Benefits (2%) | \$28,414,000 | \$11,286,000 | \$39,700,000 |

May not sum to total due to rounding.



Benefit to Cost Ratio

The following benefit to cost ratios were calculated using the discounted totals.

| Description | Benefit* | Cost* | Ratio |
|-------------|--------------|-----------|-------|
| Region | \$37,525,000 | \$317,000 | 118:1 |
| State | \$2,175,000 | \$61,000 | 35:1 |
| Grand Total | \$39,700,000 | \$378,000 | 105:1 |

May not sum to total due to rounding.

CGR has exercised reasonable professional care and diligence in the the production and design of the InformAnalytics™ tool. However, the data used is provided by users. InformAnalytics does not independently verify, validate or audit the data supplied by users. CGR makes no representations or warranties with respect to the accuracy of the data supplied by users.

^{*} Discounted at 2%